



2015
NFA Annual
Accomplishment
Report

ENSURE FOOD SECURITY: Availability, Accessibility, Affordability of Safe-to-Eat Staple Food

15-Day National Average Buffer Stocks Maintained

NFA ensures the country's food security by maintaining a buffer stock of the staple food equivalent to a minimum of 15-day Strategic Rice Reserve (SRR) year-round. As of December 31, 2015, the NFA's rice inventory of 900,454 MT, good for 28 days of the Country's rice consumption requirement of 31,631 Metric Tons. For 2015, due to ample supply of rice and in anticipation of the El Niño, the NFA was able to maintain an inventory good to last for an average of 22 days.

NFA Rice Stock Inventory
(Days to Last)

MONTH	DAYS TO LAST
January	17
February	17
March	15
April	19
May	24
June	24
July	25
August	24
September	24
October	22
November	26
December	28
AVERAGE	22

30-Day Buffer Stock Available by June 30

NFA should have a 30-day rice buffer stock by July 1 of every year, inclusive of the 15-day Strategic Rice Reserve (SRR), in preparation for the lean months. As of end of June 2015, NFA had an inventory of 843,205 MT, equivalent to a 27-day buffer stock inventory.

Procurement

Total palay procurement for the year totaled to 227,682 MT, 12% higher than the targeted volume of 204,115 MT. And, it should be noted that 84.69% of this procurement came from the 37 surplus provinces.

Palay Procurement (In Metric Tons)

MONTH	TARGET	ACTUAL	%
January	4,200	3,633	87%
February	4,403	7,305	166%
March	11,598	16,701	144%
April	23,735	39,117	165%
May	16,190	19,002	117%
June	2,575	8,599	334%
July	775	2,436	314%
August	1,320	1,051	80%
September	14,620	1,914	13%
October	48,933	42,449	87%
November	51,055	64,686	127%
December	24,713	20,789	84%
TOTAL	204,115	227,682	112%

Source: NFA Grains Situationer Report as of December 31, 2015

In terms of contribution to volume procured, Southern Tagalog topped the list followed by Central Luzon, Bicol and Western Visayas regions, all exceeding their targets for the year.

Prices

With its stabilization mandate, the NFA sees to it that prices at the farm gate level allow farmers reasonable returns on their investment, and that there is always a ready and adequate supply of rice at affordable prices in the market.

On top of the NFA's basic buying prices for Palay, Yellow Corngrain (YGN) & White Corngrain (WGN) at ₱17.00/kg, ₱12.30/kg and ₱13.00/kg, respectively, individual farmers are given additional incentives if the grains (palay/corn) sold to NFA meet the standards set by the agency, at ₱0.20/kg for drying fee and ₱0.20/kg for delivery fee and if a cooperative/farmer-organizations, an additional ₱0.30/kg as Cooperative Development Incentive Fee (CDIF), for a maximum total of ₱0.70/kg.

Average Ex-Farm Prices vs. NFA Buying Price
(Price per kg.)

Commodity	NFA Buying Price	Ex-Farm Price	Price Diff. (In peso/kg)
Palay	17.00	17.98	0.98
YGN (Yellow Corn)	12.30	12.24	(0.06)
WGN (White Corn)	13.00	13.61	0.61

Source: PSA (2015 – Final)

In 2015, the annual average ex-farm price of palay at ₱17.96/kg remained slightly higher than NFA's buying price at ₱17.00/kg. For corn, the annual average ex-farm price of white corn at ₱13.61/kg remained slightly higher than NFA's buying price of ₱13.00/kg. However, the annual average ex-farm price of yellow corn at ₱12.24/kg was slightly lower than NFA's buying price at ₱12.30/kg.

Average annual prices of rice decreased by ₱1.34/kg (WMR) and ₱0.75/kg (RMR), at the wholesale level, and 2.05/kg for WMR and ₱1.50/kg for RMR, at the retail level.

Average Prevailing Wholesale/Retail Prices of Rice and Corn
(Price per kg.)

Commodity	Average Prices		Price Diff. (In peso/kg)
	2014	2015	
Wholesale			
WMR	39.67	38.33	(1.34)
RMR	36.80	34.75	(2.05)
YGN (Yellow Corn)	17.06	17.03	(0.03)
WGN (White Corn)	15.86	16.12	0.26
Retail			
WMR	42.35	41.60	(0.75)
RMR	39.04	37.54	(1.50)
YGN (Yellow Corn)	22.25	22.51	0.26
WGN (White Corn)	21.08	21.86	0.78

Source: PSA

The presence of NFA significantly influenced traders to compete healthily and offer farmers with prices higher or closer to the government support price. However, even with the government's/NFA's buying price of ₱17.00/kg, the palay farmers still have a 42% Return of Investment (ROI), compared to the ₱11.97/kg cost of production reported by Philippine Statistics Authority (PSA).

On the other hand, the average prevailing wholesale and retail prices of yellow and white Corn remained stable with very minimal price changes compared to 2014.

Consumers who bought NFA Regular-Milled Rice at ₱27.00/kg saved as much as ₱10.54/kg as against commercial rice retailed at an annual average price of ₱37.54/kg., while consumers who bought NFA Well-Milled Rice at ₱32.00/kg saved as much as ₱9.60/kg as against commercial rice retailed at the annual average of ₱41.60/kg.

Average prevailing prices of commercial rice remained stable, particularly in the key consumption areas of Metro Manila, Cebu, Davao and Baguio. Even with the occurrence of typhoons, there were no reported escalations in the prevailing prices of commercial rice.

Distribution

Of the 1,371,317 MT targeted for distribution in 2015, the NFA was able to distribute 942,009 MT or a distribution performance of 69% only, and a market participation rate of 11%.

NFA Rice Distribution (In Metric Tons)

MONTH	TARGET	ACTUAL	%
January	86,970	82,317	95%
February	88,160	76,713	87%
March	90,412	84,642	94%
April	99,833	65,970	66%
May	119,515	58,230	49%
June	144,015	81,723	57%
July	159,346	93,228	59%
August	158,196	98,958	63%
September	139,946	102,667	73%
October	104,854	75,586	72%
November	89,585	57,188	64%
December	90,485	64,787	72%
TOTAL	1,371,317	942,009	69%

Source: NFA Grains Situationer Report as of December 31, 2015

While the NFA was able to increase the number of active distribution outlets from 18,173 in 2014 to 19,016 in 2015, there was a corresponding decrease in distribution volume. Contributory factors include among others, the abundance of better quality and equally affordable supply of commercial rice and the high inventory level of household stocks. Also, the occurrence of several typhoons and the projected adverse effects of El Niño during the latter part of 2015 did not dramatically reduce farm output.

On a regional level, the Southern Tagalog Region posted the highest percentage accomplishment of 85%. The Bicol Region and ARMM each registered an 84% accomplishment in their distribution targets. In terms of volume, the National Capital Region has the highest, with more than 4.4 million bags sold in 2,017 market outlets.

As of December 31, 2015, the country's total rice industry inventory is estimated to last for 111 days, at 31,631 MT Daily Rice Consumption (DCR) requirement.

Sector	Inventory (In MT)	Inventory (In MT)
NFA	900.454	28
Commercial	975.500	31
Household	1,645.100	52
Total	3,521.054	111

Release of Stock during Calamities

For 2015, nine typhoons hit the country. The NFA was able to respond to local government units' (LGUs) request for the issuance of rice in less than 23 hours. The total rice released to LGUs and other relief-giving organizations totaled to 8,920.25 MT, the bulk of which was issued after the devastation of typhoon "*Lando*" in October 2015.

NFA Issuances of Rice to Relief Agencies (In Metric Tons)

CALAMITY/ EMERGENCY	MONTH OCCURRED	RELIEF AGENCY/VOLUME RELEASED					
		PRC	DSWD	NDRRMC/ RDRRMC	LGUs	OTHERS/ NGOs	TOTAL
Amang	January 17	-	-	-	413	-	413
Chedeng	April 2	-	20	-	129	-	149
Dodong	May 10	-	256	-	28	-	284
Egay	July 4	-	199	-	19	9	227
Falcon	July 9	-	13	-	2	19	34
Ineng	August 20	-	6	-	21	1	28
Kabayan	October 1	-	14	-	7	5	26
Lando	October 15	16	4,303	-	1,083	80	5,482
Nona	December 13	9	220	357	1,285	431	2,302
<u>TOTAL</u>		<u>25</u>	<u>5,031</u>	<u>357</u>	<u>2,987</u>	<u>545</u>	<u>8,945</u>

Source: Rice Releases for Relief Operations (As of December 31, 2015)

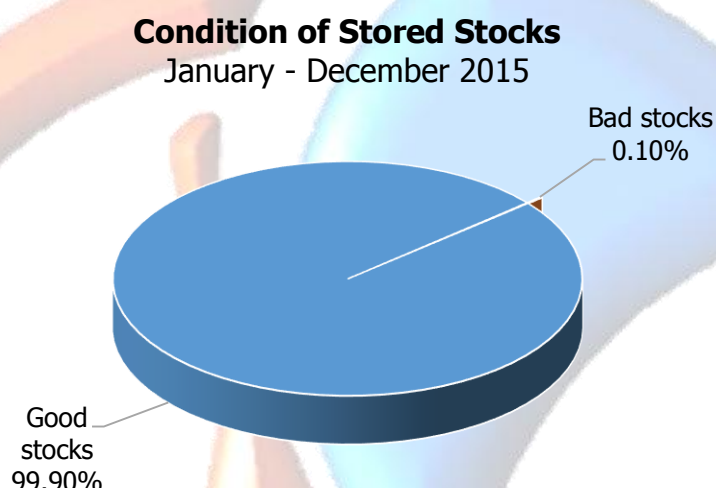
Also, NFA had the following significant activities:

1. Activated Operation Centers (OPCEN) to ensure ready assistance to calamity-stricken areas;
2. Constant market monitoring;
3. Regular coordination with Local Government Units (LGU) and other relief agencies; and
4. Opened warehouses for rice issuances/withdrawals for relief operations.

Stocks Maintained in Good & Consumable Condition

NFA was able to attain its commitment to maintain at least 99% of its stocks in good-quality condition, or fit for human consumption. Stocks assessed as treated and for treatment during inspection are safe for distribution after treatment. For 2015, the monthly average volume of stocks maintained in health-safe condition was 14,688,342 bags.

The chart below presents the volume of stored stocks per condition:



Percentage of Good Stocks Maintained in Good and Consumable Condition
(For the period January to December 2015)

REGION	GOOD STOCKS (%)
I	100.00%
II	100.00%
III	99.96%
IV	99.99%
V	99.37%
VI	100.00%
VII	99.82%
VIII	99.69%
IX	100.00%
X	100.00%
XI	100.00%
XII	100.00%
XIII - NCR	99.71%
XIV - ARMM	99.74%
XV - CARAGA	99.98%
Average	99.90%

Grains Business Licensing & Registration

NFA continues to be one of the driving forces and catalysts for change and improvement in the grains industry, as it monitors and enforces rules and regulations governing grains business, license and registers all rice and corn businesses to maintain an industry databank and ensure rational distribution of grains business. Also, NFA promotes harmonious and productive relationship/s among rice and corn industry stakeholders, to achieve sectoral efficiency, discipline and growth.

For the year 2015, a total of 79,612 applicants engaged in various lines of activities were registered/licensed by NFA for a 99.52% accomplishment of its 80,000-target. NFA surpassed last year's accomplishment of 74,604 by 4%. This translates to a total R/L collections of ₱165 million or a six percent (6%) increase accomplishment from last year's ₱156 million.

Number of NFA Licensees and Collections (CY 2015)

REGION	LICENSEES			COLLECTIONS
	NEW	RENEWED	TOTAL	
I	1,074	5,474	6,548	13,221,996.62
II	901	4,546	5,447	23,971,762.05
III	1,191	5,265	6,456	26,861,659.20
IV	1,045	7,745	8,790	17,664,061.03
V	1,080	5,858	6,938	7,526,205.36
VI	847	5,619	6,466	9,455,126.15
VII	1,080	5,551	6,631	10,074,146.69
VIII	974	4,277	5,251	6,940,420.56
IX	597	2,008	2,605	4,666,438.59
X	735	3,281	4,016	9,329,956.38
XI	1,075	3,025	4,100	9,441,025.65
XII	214	1,647	1,861	5,743,248.63
XIII - NCR	1,215	5,930	7,145	12,458,051.36
XIV - ARMM	329	1,520	1,849	1,663,810.27
XV - CARAGA	1,232	4,277	5,509	6,118,605.62
TOTAL	13,589	66,023	79,612	165,136,514.16

Southern Tagalog Region topped the list of the total number of registrants/licensees for 2015 with 8,790 RL applicants, followed by the NCR and Bicol Region with 7,145 and 6,938 applicants, respectively.

Complaints Acted Upon within 72 hours

Most complaints received by NFA were on product quality, pricing, weighing, packaging and availability of rice in the market. NFA addressed and/or referred stakeholders' issues to concerned Regional Office/Department for their appropriate action within an average Turn-Around time (TAT) of 4.83 hours, much faster than the target TAT of 72 hours.

Monitoring & Compliance Report for Complaints Received

CY 2015

Month	No. of Clients	No. of Hours	Turn Around Time (TAT)
1 st Quarter	94	379.87	4.04
2 nd Quarter	101	551.51	5.46
3 rd Quarter	59	99.54	1.69
4 th Quarter	24	313.2	13.05
TAT	278	1,344.12	4.83

Ugnayan with Stakeholders

For the year 2015, a total of 1,648 Ugnayans were conducted nationwide, participated in by 64,868 farmers and grains businessmen. Compared to last year, there is an increase of 5% on the total number of Ugnayans conducted from 1,570 to 1,648 and 77% increase on the number of participants of 49,937 to 64,848.

Ugnayan Accomplishment Report

(Per Region)

REGION	NO. OF UGNAYAN CONDUCTED	NO. OF PARTICIPANTS
I	148	6,096
II	245	14,645
III	142	9,940
IV	171	5,545
V	89	2,004
VI	112	4,224
VII	82	2,478
VIII	183	6,498
IX	47	975
X	98	3,053
XI	75	2,299
XII	31	1,658
XIII - NCR	80	2,034
XIV - ARMM	46	1,146
XV - CARAGA	99	2,253
Total	1,648	64,848

Most of the issues and concerns frequently raised and discussed during the conduct of *Ugnayans* are regarding additional accredited outlets, Food Guardian Campaign, updates on rules and regulations on RL, update on NFA Farmers' Programs, and request for increase in NFA palay support price.

RATIONALIZED AND EFFICIENT LOCAL PROCUREMENT

Cereal Procurement Fund Made Available

In 2015, NFA was able to remit to the field offices their cereal procurement funds within an average of 2.11 days from their requests.

Average No. of Days to Remit Funds to Provinces (January – December 2015)

MONTH	No. of Days	
	Target	Actual
January	5	5.84
February	5	2.99
March	5	1.39
April	5	2.04
May	5	2.04
June	5	1.50
July	5	1.67
August	5	1.75
September	5	2.25
October	5	1.34
November	5	1.26
December	5	1.22
Total	5	2.11

EFFICIENT RICE IMPORTATION

NFA Importation

In 2015, three Government to Government (G-to-G) negotiations were conducted for the supply of imported rice. Hereunder is the Summary of the Contracts entered into by NFA with the winning suppliers and the corresponding percentage accomplishment per contract:

Imported Milled Rice Arrivals (CY 2015)

MONTH CONTRACTED		SCHEDULE OF ARRIVAL	DATE OF ARRIVAL	% ACCOMP.
QUANTITY IN METRIC TONS				
February 2015 500,000 MT		Mar. - May 2015 500,000 MT	Mar. - June 2015 495,384.382 MT	99.08%
Thailand	100,000 MT (15% brokens @ \$441.00/MT) 100,000 MT (25% brokens @ \$421.00/MT)			
Vietnam	150,000 MT (15% brokens @ \$441.00/MT) 150,000 MT (25% brokens @ \$421.00/MT)			
June 25, 2015 150,000 MT		July - Aug. 2015 150,000 MT	June - Aug. 2015 148,862.460 MT	99.24%
Vietnam	150,000 MT (25% Brokens @ \$410.12/MT)			
June 30, 2015 100,000 MT		Aug. 2015 100,000 MT	July - Aug. 2015 99,262.877 MT	99.26%
Vietnam	100,000 MT (25% brokens @ \$416.85/MT)			
October 2015 750,000 MT *		Oct. - Dec. 2015 250,000 MT	Oct. - Dec. 2015 402,447 MT	160.98%
Thailand-	300,000 MT			
Vietnam-	450,000 MT			
(25% brokens @ \$426.60/MT)				

* Schedule of arrival (October 2015 - March 2016)

Minimum Access Volume (MAV)

Of the 126 applicants who filed their intention to avail of the allocation to import under the Minimum Access Volume (MAV) Rice Importation Program, 96 importers qualified and were issued Certificate of Eligibility (COE) (with allocation and source-country).

Private Sector Importation under MAV (CY 2015)

DETAILS	IMPORT ALLOCATION (MT)				
	COUNTRY SPECIFIC QUOTA (CSQ)			OMNIBUS ORIGIN	TOTAL ALLOCATION
	THAILAND	VIETNAM	INDIA	THAILAND	
Quantity	293,100.00	268,800.00	500.00	50,000.00	612,400.00
Approved COE with paid CUD	215,150.00	263,300.00	500.00	32,300.00	511,250.00
Actual Arrival	191,175.70	244,362.75	400.00	32,300.00	468,238.45
<i>Balance</i>	<i>23,974.30</i>	<i>18,937.25</i>	<i>100.00</i>	-	
Percent Accomp. (%)	88.86%	92.81%	80.00%	100.00%	91.59%

Shipments of imported rice must arrive not later than November 3, 2015, but extended by the NFA Council to January 31, 2016. Out of the total import allocation of 511,250 MT, 91.59% or 468,238.45 MT have arrived at the disports designated by the importers as of December 31, 2015. A total of 473 import permits were issued to cover these shipments.

ORGANIZATIONAL REFORM

Functional Delineation/Reorganization

NFA submitted its Current State and Assessment (CSA) and proposed Organizational Charts for 2016-2020 to the Governance Commission for GOCCs (GCG) on due date. (October 30, 2015)

IMPROVED FINANCIAL PERFORMANCE

Contribution Margin

In 2015, NFA had a gross income of ₱5.085 B or 20.32% of its annual sales. The following shows the sales and cost of sales of NFA on a per product-line basis:

SCHEDULE OF SALES AND COST OF SALES AS OF DECEMBER 31, 2015

SALES	QTY	USP	AMOUNT
Local Rice	18,418,998.17	25.03	461,099,565.95
Local Corngrains	1,541,046.02	10.31	15,893,690.85
Local Rice-Well Milled	3,104,758.94	30.03	93,236,567.30
IMR-Vietnam Rice	184,107,125.72	25.27	4,652,145,115.72
IMR-Thailand Rice	268,811,051.01	25.42	6,831,868,226.82
IMR-15% Broken (800 MT-2014)	163,260,802.67	29.98	4,894,230,657.59
IMR-15% Broken (2015)	59,646,401.82	30.32	1,808,215,489.14
IMR-25% Broken (2015)	250,626,372.58	25.01	6,268,045,718.99
TOTAL SALES	949,516,556.93		25,024,735,032.36
LESS COST SALES		UC	
Local Rice	18,418,998.17	29.20	537,873,882.55
Local Corngrains	1,541,046.02	13.40	20,653,881.99
Local Rice-Well Milled	3,104,758.94	29.49	91,567,241.21
IMR-Vietnam Rice	184,107,125.72	21.84	4,020,173,258.48
IMR-Thailand Rice	268,811,051.01	21.81	5,863,140,270.07
IMR-15% Broken (800 MT-2014)	163,260,802.67	20.20	3,297,588,639.54
IMR-15% Broken (2015)	59,646,401.82	20.33	1,212,508,845.82
IMR-25% Broken (2015)	250,626,372.58	19.53	4,895,567,635.74
TOTAL SALES	949,516,556.93		19,939,073,655.40
GROSS INCOME FROM SALES			5,085,661,376.96

Divestment

The Memorandum of Understanding (MOU) between NFA and DOTC on the sale of the NFA property at the FTI Compound in Barangay Bicutan, Taguig City was signed by NFA Administrator Renan B. Dalisay and DOTC Undersecretary Rene K. Limcaoco last December 14, 2015. This would generate the necessary cash flows for the NFA-South District Office (SDO) to relocate and right-size its storage capacity, and also, for the NFA-Central Office to have its own building.

Debt-Management

As of December 31, 2015, NFA's bank loans payable had a balance of ₱135.973 B lower than the target set on its scorecard of ₱155 Billion.

I - Short-Term Credit Lines (In '000 P)	
<u>Government Banks:</u>	
LBP	13,756.301
DBP	19,102.218
Sub-total	32,858.519

II - Long-Term Loans	
LBP - Notes	11,115.000
Various Creditors - T. Bonds	8,000.000
Long Term Notes Syndicated - New	9,000.000
LBP	4,500.000
DBP	4,500.000
Long Term Notes - Syndicated	75,000.000
LBP	8,000.000
DBP	10,000.000
BDO	28,540.00
Chinabank	8,200.00
Metrobank	1,830.00
PNB	3,000.00
Mizuho	430.00
RCBC	15,000.00
Sub-total	103,115.000

TOTAL BANK LOANS	135,973.519
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ESTABLISHING QUALITY MANAGEMENT SYSTEM (QMS)

On the requirement for all government corporations to have ISO certification, NFA accomplished the following:

Registration & Licensing (RL) Process of NCR-CDO

The NFA-CDO's Certifying Body (TUV SUD PSB Philippines) has recommended the release of the ISO 9001:2008 Certificate to the NFA-CDO for its Registration, Licensing and Regulations Process. The ISO Certificate is expected to be released within the month of February 2016.

Technical Research and Services Department (TRSD) Processes

The ISO 9001:2008 Certification of TRSD Processes has already passed the "*Gap Assessment*" stage. This required remaining activities including: corrective action planning and stages 1 & 2 of audit by the Certifying Body.

Establish Competency Framework

As of December 31, 2015, NFA contracted already Consultancy Services for the Establishment of its Competency Framework.

NFA Performance Evaluation System

Strategic Performance Management System (NFA-SPMS)

Full implementation of NFA-SPMS Guidelines have been approved by the Civil Service Commission (CSC) in 2014. Briefing/Workshops for the implementation of the SPMS were conducted in 7 batches for the remaining Regional Offices and Central Office.

GCG Performance Scorecard

The NFA 2015 Performance Scorecard was renegotiated as final on November 26, 2015 by the Official GCG and NFA negotiating panel, headed by Chairman Cesar L. Villanueva and Administrator Renan B. Dalisay.

NFA's accomplishment of its commitments or 20 Strategic Measures (SM) for the year, resulted to a rating of 95.98%, along with full compliance with Good Governance conditions.

NFA Performance Scorecard for 2015

Performance Measures		Weight 2015	Rating Scale	Baseline		CY 2015			Remarks
				2013	2014	Target	Accomp.	Rating	
SO 1	Ensure Food Security								
SM 1	15-day National Average Buffer Stocks Maintained	10%	13-15 = 10%	16 days	15 days	Ave. =15 days	22.17 Days	10.00%	
			11-12.99 = 9%						
			9-10.99 = 8%						
			7-8.99 = 7%						
			<7 = 0%						
SM 2	30-day Buffer Stock Available by July 1	5%	27-30 = 5%	23 days	14 days	30 days	26.89 Days	4.00%	
			24-26.99 = 4%						
			21-23.99 = 3%						
			18-20.99 = 2%						
			15-17.99 = 1%						
			<15 = 0%						
Sub-total of weights		15%					14.00%		
SO 2	Availability, Accessibility, Affordability and Food Safety								
SM 3	Percent Procurement from 37 Surplus Provinces	5%	50%-100% = 5%	59.35%	12.48%	50%	84.69%	5.00%	
			40 - 49% = 3%						
			30-39% = 1%						
			<30 % = 0%						
SM 4	Average Farmgate Price in 37 Surplus Provinces	5%	(Actual/Target) x Weight (but not to exceed the weight)	P17.08/kg	P20.13/kg	minimum of P15.30/kg	P17.96/kg	5.00%	
SM 5	Restoration or Preventing Further Escalation of Prices in Key Urban Areas (Metro Manila, Cebu, Davao and Baguio) with Price Increase of 4%	5%	0 - 4% = 5%			4%	4%	5.00%	
			4.01 - 5% = 4%						
			5.01-6% = 3%						
			6.01-7% = 2%						
			7.01-8% = 1%						
>8% = 0									
SM 6	Average Response Time for Release of Stocks during Calamities	5%	(Actual/Target) x Weight (but not to exceed the weight)	25 hours response time	23 hours response time	within 23 hours	within 23 hours	5.00%	
Sub-total of weights		20%						20.00%	

SO 3 Improve Quality Services									
SM 7	Stocks Maintained in Good & Consumable Condition	10%	99-100 = 10%	99.69%	99.43%	100%	99.90%	10.00%	
			98% = 7%						
			97% = 5%						
			96% = 3%						
			<96% = 0						
SM 8	Number of Licensees	3%	(Actual/Target) x Weight (but not to exceed the weight)			80,000	79,730	2.99%	
SM 9	Number of Alternative Distribution Centers in 10 Priority Provinces	3%	(Actual/Target) x Weight (but not to exceed the weight)			250	300	3.00%	
SM 10	Percentage of Complaints Acted upon within the Given Turn-Around-Time (72 hours)	5%	(Actual/Target) x Weight (but not to exceed the weight)	100 % (ave. resp time = 3.46 hrs)	100 % (ave. resp time = 3.21 hrs)	100% (within 72 hours)	100% (within 4.83 Hours)	5.00%	
Sub-total of weights		21%						20.99%	
SO 4 Attain Client Satisfaction									
SM 11	Stakeholders' Evaluation of the NFA's Delivery of Services to its Critical Stakeholder : Palay-Farmers & Licensees	3%	Satisfactory = 3% Below Satisfactory = 0%			Satisfactory Rating	A rating of 4.3 over-all performance to Client Satisfaction Survey done by STRAND-Asia	3.00%	
Sub-total of weights		3%						3.00%	
SO 5 Rationalized and Efficient Local Procurement									
SM 12	Cereal Procurement Fund Made Available within Set Number of Days upon Receipt of Request	3%	(Actual/Target) x Weight (but not to exceed the weight)	3.16 days	2 days	100% (5 days)	100% (2.11 Days)	3.00%	
Sub-total of weights		3%						3.00%	

SO 6Efficient Rice Importation									
SM 13	Cost of Imports Relative to Reference Price	3%	(Reference Price/Awarded Price) x Weight (but not to exceed the weight)	(1) \$514.62; (2) \$469.25	(1)\$442.62; (2) 479.10	equivalent to or lower than the approved reference price	(1) \$425.85 ; \$421.00 (2) \$442.94 ; \$441.00 (3) \$410.12 ; \$410.12 (4) \$408.15 ; \$416.85 (5) \$426.83 ; \$426.60	2.99%	
SM 14	Timely Delivery of Contracted Quantity within the Contract Period	3%	90%-100% = 3%	110.00%	99.99%	100%	100%	3.00%	
			80%-89% = 2%						
			70%-79% = 1%						
			<70% = 0%						
Sub-total of weights		6%					5.99%		
SO 7Implement Organizational Reform									
SM 15	Approved Reorganization Plan including Functional Delineation	5%	(Actual/Target) x Weight (but not to exceed the weight)			Agreed Table of Organization (TO) including the functional description by 30 October 2015	Submission of NFA's Current State and Assessment (CSA) and Proposed Organizational Chart/s for 2016-2020 dated November 2, 2015	5.00%	
Sub-total of weights		5%						5.00%	
SO 8Minimize Operating Losses									
SM 16	Contribution Margin (CM)	5%	P7 B = 5% above breakeven but below P7B = 4% break-even = 3% negative = 0%	P(1.7 B)	P7.5 B	P7 B	P5.085 B	4.00%	
Sub-total of weights		5%						4.00%	
SO 9Divestment of Assets									
SM 17	Publication of the Divestment of the Big Ticket Assets Approved for Disposition by the NFA Council.	7%	(Actual/Target) x Weight (but not to exceed the weight)			one (1) South District Office (SDO)	G-to-G Memorandum of Understanding with DOTC (Buyer)	7.00%	
Sub-total of weights		7%						7.00%	

SO 10	Debt Management								
SM 18	Debt Level (Bank Loans)	5%	140B-144 B = 5% 145B-149 B = 4% 150B-154 B = 3% 155B-159B = 2% 160 B-164B = 1% >165 B = 0	P155 B	P154.9 B	P155 Billion	P135.973 Billion	5.00%	
Sub-total of weights		5%						5.00%	
SO 11	Establish Quality Management System (QMS)								
SM 19	ISO Certification	5%	5% = ISO Certification by February 2016 3% = GAP Assessment by December 2015			Certification on the Registration & Licensing (NCR-CDO) and Technical Research & Services (C.O.)	NFA-CDO: ISO Certificate will be released within the Feb. 2016 TRSD: Progress Report on QMS submitted as Gap Assessment	3.00%	
Sub-total of weights		5%						3.00%	
SO 12	Establish Competency Framework								
SM 20	Council Approved Competency Framework	5%	(Actual/Target) x Weight			Hire a consultant	Procurement of Consultancy Services (People Dynamic, Inc.) in the Establishment of a Competency Framework for NFA	5.00%	
Sub-total of weights		5%						5.00%	
Total Weight		100%						95.98%	

GOOD GOVERNANCE CONDITIONS

CONDITIONS	RESPONSIBLE NFA DEPARTMENT	VALIDATING AGENCY
I. Transparency Seal	CPMSD	DBM-OCIO
A.1 Institutional Matters		
a. NFA Charter (Pres. Decree No. 4 National Grains Act)	CPMSD	
b. GCIS	Board Secretary	
c. Corporate Profile	CPMSD	
A.2 Board and Officers		
a. Directors and Officers		
a.1 Council Officers	Board Secretary	
a.2 Executive Committee		
a.3 Management Committee	CPMSD	
a.4 Regional Directors		
b. Report on Salaries and Allowances		
c. Compensation of the Board of Directors	Board Secretary	
d. Board Committees and Activities		
e. Attendance Record		
A.3 Financial and Operational Matters		
a. Annual Audited Financial Statements		
a.1 Income and Expenses		
a.2 Balance Sheet		
a.3 Statement of Changes in Equity	ASD	
a.4 Cash Flow		
a.5 COA Audited Financial Statements (past 3 years)		
b. National Trial Balance		
c. Corporate Operating Budget	BTFMD	
d. Material Risks Factors	CPMSD	
e. Performance Evaluation System	CPMSD	
f. Major Programs and Projects on Key Result Areas	CPMSD	
g. Accomplishment Reports	CPMSD	
A.4 Governance Matters		
a. Mandate, Mission, Vision and Core Functions		
b. Performance Scorecard	CPMSD	
c. Strategy Map		
d. Organizational Chart		
e. Manual of Corporate Governance	Board Secretary	
f. No Gift Policy	HRM/GSD	
g. CSR Statement	CPMSD	
h. Balance Scorecard (Performance Scorecard)		
A.4 Other Reports		
a. The Program/Project Beneficiaries as Identified in the Applicable Special Provisions		
a.1 List of Farmers who sold Palay/Corn to NFA	ISD	
a.2 List of Accredited Farmers	ISD	
a.3 Accredited Market Outlets Served	GMOD	
b. APPs, Contracts Awarded (CA)	BAC	
II. Certificate of Compliance, PhilGEPS	BAC	PhilGEPS
III. Certificate of Compliance, SALN	HRMD	Office of the President, Office of the Ombudsman, and CSC. <i>Note: The SALN validating agencies shall provide list of SALN non-filers</i>

CONDITIONS	RESPONSIBLE NFA DEPARTMENT	VALIDATING AGENCY
IV. Citizen's Charter	ARTA TWG	CSC
V. Ageing of Cash Advances	COA	
VI. Agency Rating System	HRMD	GCG
VII. QMS – ISO Certification	ISD/TRSD	GQMC
VIII. SUBMISSION OF REPORT UNDER GASS		
a. Public Financial Management Reports	ASD	DBM
a.1 BFARs (Budget and Financial Accountability Reports)	BTFMD	DBM
a.2 Financial Statements	ASD	COA
a.3 Ageing of Cash Advances (Nov. 15, 2015 as cut-off date)	ASD	COA
b. ACPCI System (Agency Procurement Compliance and Performance Indicators)	BAC	GPPB-TSO
c. APP (Annual Procurement Plan)	BAC	GPPB-TSO
IX. SATISFIED ALL STATUTORY LIABILITIES		
a. Payment of GSIS, Philhealth, etc.	ASD	Concerned agency
b. Payment of all taxes due to government	ASD	BIR
c. Declaration of dividends		DOF
X. Notice of Disallowances, AOMs: Submission and execution of concrete and time bound action plan for addressing Notices of Disallowances and Audit Observation Memoranda from COA, if any	ASD	COA

Personnel Complement

As of 2015 year-end, out of NFA's authorized plantilla positions of 4,436, only 95.45% or 4,234 positions were filled-up.

Personnel Complement

As of December 31, 2015

Status/Station	Authorized Plantilla Positions	Filled-Up Plantilla Positions
<u>Regular</u>		
Central Office	615	514
Field Office	3,821	3,336
Sub-Total	4,436	3,850
<u>CTI</u>		
Central Office		73
Field Office		311
Sub-Total	0	384
Total Authorized Positions	4,436	4,234

OTHER MAJOR ACCOMPLISHMENTS

Contribution to the Economy

As the lead government agency in the grains marketing industry, and mandated with staple cereal supply price stabilization and food security, NFA is not expected to earn while performing its social responsibility. And yet, it takes pride in generating income across the economy: the labor sector – laborers, truckers, millers, ship and port workers; banking sector --- and the national government, in terms of its marketing operations and corresponding financial transactions – procurement and distribution, buffer stocking – and other expenditures amounting to ₱5.82 M. NFA remitted to the Bureau of Internal Revenue (BIR) taxes amounting to ₱168.212 M as taxes withheld from employees' compensation, and Value Added Taxes (VAT) withheld from suppliers of goods and services amounting to ₱254.753 M.

Contribution to the Economy As of December 31, 2015 per Trial Balance

Particulars	Amount
Palay Procurement	3,837,414,903.92
Corn Procurement	16,740,214.65
Rent Expenses	38,279,334.83
Transportation and Delivery Expenses	655,711,201.02
Storage	128,367,839.41
General Services	109,308,329.88
Janitorial Services	10,086,770.36
Security Services	302,189,026.70
Drying	1,427,271.31
Milling	4,375,498.59
Handling	290,732,179.81
Tax Withheld from Employees' Compensation	168,212,518.47
Tax Withheld from Suppliers of Goods and Services	254,753,006.08
Total	5,817,598,095.03

Training and Development

During the year, a total of 23 Internal Trainings Programs were conducted for 970 employees from the Central Office and Regional/Provincial Offices, while a total of 195 External Training Programs were attended by 471 participants.

Name of Trainings	Date	# of Participants
1. Briefing/Workshop on Strategic Planning Management and Cascading of the SPMS	Jan. 21-24, 2015 Cebu Training Center	44
	Feb. 3-6, 2015 Baguio Training Center	42
	Feb. 11-14, 2015 Baguio Training Center	34
	May 13-15, 2015 Cebu Training Center	32
	May 19-20, 2015 Cabanatuan City	26
	May 26-28, 2015 General Santos City	33
	Sep. 9, 14-16, 2015 Quezon City	277
2. Conference and Seminar-Workshop for NFA Administrative Officers and Representatives for Administrative Matters	June 8-11, 2015	36
	June 29 – July 2, 2015	36
	July 13-17, 2015	45
3. Management Training Program (MTP)	August to Nov. 2015	35
4. Orientation Course for New Central Office Employees	Dec. 8-10, 2015	20
5. Awareness Training on Food Safety (GMP/SSOP/ HACCP Plan in the Handling and Storage of Grains and their By-Products)		
6. Managerial Seminars		
a. Emotional Intelligence for Managers	Nov. 10-12, 2015	48
b. Congruent Leadership for Managers	Nov. 24-26, 2015	67
c. Motivational Interviewing for Managers	Dec. 9-11, 2015	40
d. Pathways to Security for Managers	Dec. 12-13, 2015	40

For the Management Training Program (MTP), 8 out of the 35 participants assumed already supervisory/managerial position/s.

Food Development Center

The total income of FDC from its services amounted to ₱8,653,600.25.

Income-Generating Services	Total (in Php)
1. QUALITY EVALUATION DIVISION	
Physical & Sensory	321,830.00
Chemical Analysis	1,091,694.00
Contaminant Laboratory	1,946,700.00
Microbiological	731,691.00
Microanalytical	97,378.00
Package Testing	1,875.00
Sub-total	4,191,168.00
2. INDUSTRY SERVICES DIVISION	
Seminar/Training	2,037,000.00
Information Dissem.	2,134.00
Facilities Usage	646,472.00
Quality Assurance	424,513.00
Sub-total	3,110,119.00
3. PILOT PLANT	7,575.75
4. TECHNOLOGY DEVELOPMENT DIVISION/ SPECIAL PROJECTS	
Shelf-Life	392,935.00
Process Estab. & Evaluation	772,805.00
Product Development	178,997.50
Sub-total	1,344,737.50
TOTAL COLLECTION INCOME	8,653,600.25

Security Services and Investigation

In 2015, NFA's Security Services and Investigation generated a total of ₱18.336 M:

PARTICULARS	ACCOMPLISHMENT (Jan. - Dec. 2015)
No. of grains business establishments inspected	36,167
No. of violations noted	3,427
No. of grains businessmen apprehended	2,573
Administrative fines/fees collected	₱4,236,686.00
Fees collected through enforcement	₱18,335,689.00

Electronic Integrated Financial and Operations Management Information (e-IFOMIS)

e-IFOMIS is a program envisioned as a web enabled on-line information system on NFA operations and financial transactions that are linked together, accessing one database. With the e-IFOMIS, NFA can:

- Collect, process, maintain, transmit and report data about financial and operations event;
- Support financial planning and budgeting activities;
- Accumulate and report cost and operations information;
- Provide facilities for ad-hoc queries within the data structure; and
- Support the preparations of financial statements, operations and other management reports.

The project is in the process of data gathering/classification and presentations of report requirements of different modules. As of December 31, 2015, the project is 91.62% complete.

Yolanda Rehabilitation and Recovery Programs and Projects

When typhoon Yolanda struck the country on November 8, 2013, various NFA infrastructure, in Regions VI, VII and VIII were greatly affected. As of December 31, 2015, 99.85% of the ₱111,204,771 Yolanda Fund was obligated for the repair/rehabilitation, reconstruction of warehouses, repair/replacement of PHF equipment and repair of administrative facilities in the said Regions, or 91.88% physical accomplishments. The variance is in terms of projects which are either on-going or for procurement.

Yolanda Rehabilitation and Recovery Programs and Projects As of December 30, 2015

PROGRAM/PROJECT/ ACTIVITY	REGION	FUNDING REQUIREMENT
1. Repair/Rehabilitation of warehouses	VI, VII, VIII	18,053,007.66
2. Reconstruction of warehouses	VIII	73,000,000.00
3. Repair/Replacement of PHF/Equipment	VI, VIII	13,451,763.82
4. Repair of Administrative Facilities	VI, VII, VIII	6,700,000.00
TOTAL		111,204,771.48

Metrology Services

During the year, the NFA technical personnel directly undertook various repairs and calibration services of metrology equipment in the field offices. Repair services were done on 15 truck scales and 54 platform scales and, calibration services on 55 electronic truck scales, 102 digital platform scales, 191 digital moisture meters, 24 roller weights; and, 16 laboratory equipment (top loading, analytical balance and oven). The NFA saved an estimated amount of P1,344,040.00 for directly undertaking the repair and calibration services.

Technical Research and Laboratory Services

The following are the significant projects of the NFA, which can improve NFA's operations:

Completed Projects (4)

1. Assessment of Compliance to Laboratory Analysis Procedures (Phase I: Regions VII and X)
2. Evaluation of Computer Vision System (CVS) for head rice and broken of Milled Rice
3. Shrinkage characteristics of Imported Rice Unloaded at Subic Bay Free Port
4. Rationalizing the Utilization of Seed Input for Improved Production, Processing and Marketing of Rice in the Philippines (Rice Seed Utilization Project)

Carry-over/On-going Projects (3)

1. Shelf-Life of White Corn Grits using Various Packaging Materials
2. TRSD-ISO Project
 - a. ISO 9001:2008 Certification
 - b. TRLD Process Documentation

New Projects (3)

1. Assessment of Compliance to Laboratory Analysis Procedures (Phase II: Regions V, XI, CARAGA and NCR)
2. Validation of Weight Loss of Milled Rice Incurred During Land and Sea Transport
3. Mobile Soil Test Clinic to Enhance Farm Productivity

Internal Audit

In 2015, 105 special, management and fraud audits were undertaken by NFA's Internal Audit Services Department with key findings on non-compliance with provisions of NFA SOPs, guidelines and instructions, and lapses on operational activities. Likewise, the audit engagements resulted to the investigation of five provincial offices on the following specific audits undertaken:

1. MAV-CSQ Rice Importation Program
2. Management Audit
3. Special Audit on Lingap para sa Mahirap Program Fund
4. Special Audit on Alleged Defective Appointments
5. Special Audit on Stock Accountabilities
6. Special Audit on Dispersal Operations
7. Special Audit on Inventory Management re: Grains Inventory Reporting, Monitoring and Control
8. Special Audit/Composite Team re: Review of Food Development Center in relation to RA 10611 – Food Safety Act
9. Comprehensive Audit of the Food Development Center
10. Special Audit on Alleged Irregularity in Procurement Operations
11. Special Audit on Distribution Operations

Corn Development Fund

The Corn Development Fund (CDF) was created on March 17, 1998, with an initial seed fund of ₱124.4 Million for use in the development of the corn industry. It was later augmented from service fees collected from the 2007 Corn Imports in the amount of ₱65.9 Million, bringing the total CDF principal amount to ₱190 Million. This fund is held in trust by NFA and managed by the CDF Committee composed of representatives from the government and private corn producer and user sectors.

The CDF provides loans (maximum of ₱10M) and grants (maximum of ₱0.5M) to eligible corn farmers & consumer groups. The loan can be used for the acquisition, installation and/or improvement of equipment and facilities for production, transport, warehousing and marketing. The grant is for training, seminars and research studies on corn.

In the past 18 years, the CDF has assisted corn projects that ultimately redound to benefit the corn farmers and end-users. For 2015, the accomplishments are:

Implementation of Approved Grant Projects

a. Mobile Soil Test Clinic to Enhance Farm Productivity

The project aims to provide soil testing services to marginal corn farmers, especially in far-flung areas, to help them increase production through precise fertilization, and make corn farming profitable. A budget of ₱3,545,960 from CDF will be given to ten corn farmers cooperatives in the form of grant of soil test kit and motorcycle as a component to reach remote areas.



Soil Test Kits

b. Modernization of Grains Moisture Content Determination at the Farm Level

The project aims to modernize and improve the farmers' system of grains moisture content determination for more efficient marketing and storage of their produce. A budget of ₱4,350,000 is earmarked for the procurement of 50 units digital moisture meters to be given to 50 qualified farmers' cooperatives, including training on the operations and maintenance of the equipment.



Digital Multigrain Meters

c. Agricultural Commodity Exchange System-Enhanced Electronic Trading System (ACES-EETS) For Corn

NFA has implemented the Enhanced Electronic Trading System (EETS) for Corn, where a matching mechanism between buyers and sellers is provided on-line. However, the system does not run on real-time due to software and hardware constraints.

During a round table discussion on July 7, 2015, the corn industry players saw the need to introduce improvements and provide a more suitable and responsive system that can run the system on real time. This prompted the on-going formulation of the Terms of Reference of the acquisition of software and hardware development.

d. Conduct of Training of Trainers (TOT) on Corn Post Production Technology, Entrepreneurial Development and Skills Development

Other accomplishments are:

1. Participation in the 11th National Corn Congress
2. Conduct of CDF Briefing and Advocacy of CDF Approved Projects
3. CDF Governance and Transparency Efforts
4. Project Monitoring

As of December 31, 2015, the CornDev Fund has a balance of ₱164.7 M.

PROGRAMS

Cooperative Development Incentive Fund (CDIF)

The grant of CDIF helps farmer organizations (FOs) fund their organizational needs. For every kilogram of palay a farmer sells to NFA, his cooperative gets a monetary incentive of ₱0.30/kg.

The CDIF can be used by FOs in the acquisition/rental of post-harvest facilities, as a subsidy for training expenses of FOs, purchase of farm inputs, as payment for loans, to fund entrepreneurial and development programs for FOs and for other purposes.

In 2015, the NFA granted a total of ₱37.017 M CDIF to 2,210 FOs nationwide:

CDIF Granted to Palay Farmers' Organization January – December 2015

Region	No. of FOs	Amount
I	87	495,584.75
II	204	2,322,697.13
III	333	5,273,932.22
IV	876	18,531,311.69
V	312	5,507,786.93
VI	299	4,435,273.98
VII	1	474.20
VIII	26	76,152.01
IX	8	13,772.84
X	4	1,476.62
XI	7	119,830.51
XII	14	42,799.66
XIII - NCR	39	195,568.98
XIV - ARMM	-	
CARAGA	-	
Total	2,210	37,016,661.52

During the year, ₱20.335 Million of the CDIF was used by 219 FOs to fund their activities.

CDIF Utilization January – December 2015

Type of Utilization	No. of FOs	Amount	Percentage Utilization
1. Purchase of NFA Rice	101	11,995,673.57	58.99%
2. Purchase of Farm Inputs/Fertilizer	78	5,730,462.79	28.18%
3. Payment of Loan Amortization Insurance, etc.	12	1,925,467.70	9.47%
4. Training Seminars	13	162,200.00	0.80%
5. Purchase/Repair of PHF and Production Facilities	5	276,690.00	1.36%
6. Construction/Repair of Warehouse, Coop. Office, MPDP, etc.	3	206,345.00	1.01%
7. Payment of Licenses	5	17,062.66	0.08%
8. Payment of Irrigation	1	11,500.00	0.06%
9. Purchase of Empty Sacks	1	10,016.92	0.05%
Total	219	20,335,418.64	100%

In comparison to 2014, the CDIF availed was ₱23.405 M or 13% higher, which was used by 337 FOs.

Farmers Option to Buy-Back (FOBB)

This program allows farmers to buy-back the same volume of stocks they sold to NFA within six months or one cropping season for resale to traders when palay prices in the market are higher than NFA's support price.

FOBB addresses farmers' immediate need for cash and at the same time provide them with the opportunity to maximize their earnings through proper timing of the sale of said stocks.

PARTICULARS	ACCOMPLISHMENT (Jan. - Dec. 2015)
Total palay deliveries (bags)	219,674
Stock Withdrawals (bags)	121,668
Balance (bags)	98,006
No. of FOs	94

For the year, 121,668 bags of palay were withdrawn by 94 farmer organizations, out of the 219,674 bags delivered to NFA.

Farmers' Incentive Rice (FAIR) Purchase Program

Under the FAIR Program, the Farmer Organizations (FOs) are entitled to buy 25% of the rice recovery of their delivered palay computed at 65% grains milling recovery if RMR or at 63% if WMR. Payments of rice allocations should be made from May 1 to September of each year. However, the NFA Management approved the PFAB request for extension of payment and withdrawal of their FAIR until March 31, 2016.

As of December 31, 2015, 412 FOs in the different provinces signified to avail rice allocations under the FAIR Program. The FOs' total palay deliveries for 2015 were 263,442 bags. Total rice allocation at 65% and 63%, is equivalent to 6,332 bags and 36,025 bags, respectively.

PARTICULARS		ACCOMPLISHMENT (Jan. - Dec. 2015)
Total palay deliveries (bags)		263,442
FAIR allocation	65% (bags)	6,332
	63% (bags)	36,025
Total rice withdrawn	65% (bags)	-
	63% (bags)	16,393
Rice balance todate	65% (bags)	6,332
	63% (bags)	19,632
No. of Coops/FO Beneficiaries		412

Farm Level Grains Center (FLGC) – 3rd Party

The FLGC is a 10,000-bag capacity warehouse with dryer that serves as a collection center in production areas.

FLGC Loan Amortization

As of December 31, 2015

PROGRAMS/ACTIVITIES	NO. OF FOs	TOTAL LOAN AMOUNT (In Million PhP)	TOTAL PAYMENTS (In Million PhP)
With complete payment	3	7,273,619.17	7,273,619.17
Updated with satisfactory repayment record	10	29,994,139.44	20,940,174.04
Defaulting FOs	11	38,943,651.92	10,774,846.42
With pending case	1	3,857,082.80	24,700.52
Scheduled for repossession	4	13,029,343.52	2,622,474.21
Reposessed/Voluntary turn-over to NFA	10	37,614,492.16	892,702.28
Not yet awarded to FO	2	3,417,217.06	0
GRAND TOTAL	38		42,528,516.49
Amount of amortization payment collected January – December 2015	10		1,412,131.49
FLGC LOANS RECEIVABLE BALANCE = ₱125,814,986.01			

Out of the ₱125.8 Million FLGC loans receivable balance, total payments collected as of December 31, 2015 amounted to ₱42.5 Million.

The FLGC loan receivable balance decreased from P128 Million to P125.8 Million due to NFA's repossession of one FLGC property in Pinabacdao, Western Samar, which was awarded to the Pinabacdao LGU.

Corn Marketing Assistance Program for Industry Producers/ Users and Local Government Units (CMAPIPULGUS)

This program aims to help corn farmers increase their income and at the same time assist corn users in sourcing their corn requirements

Corn buyers (commercial/industrial/LGUs) enter into a marketing agreement with NFA where the former provide a premium amount in addition to the existing NFA Support Price for the purchase of corn from NFA accredited individual farmers and/or farmers' organizations.

Such premium helps the corn user/LGU to buy the subject stocks from NFA within four months.

PARTICULARS	ACCOMPLISHMENT (Jan. - Dec. 2015)
No. of farmer-participants	485 individual farmers/ 2 FOs
Total funds provided	₱5,549,942.00
Total palay delivered	1,062,429 net kg or 21,248.58 bags
Amount of premium paid	₱3,019,564.47
Premium per kg	₱2.84

Only Isabela and Ilocos Norte provinces participated in this program for 2015. A total of 1,062,429 net kg. or 21,248.58 bags were procured with total premium paid amounting to ₱3,019,564.47. A premium price averaging to ₱2.84/kg was added to NFA's existing corn support price that benefitted some 485 individual farmers & 2 FOs.

A significant 50% decrease was noted in 2015 compared to last year's 2,191,358 bags procured with total premium paid amounting to ₱5,980,077.58, benefitting some 912 individual farmers and 3 FOs.

FOOD GUARDIAN (#1for100iNFAnty)

NFA launched the Food Guardian Campaign as the highlight of its 43rd Anniversary in September 2015. Its aim is to recruit 1 million food guardian volunteers nationwide for the "***Be Riceponsible***" Campaign to advocate and perpetuate the best practices in ensuring food security and non-wastage of rice.

Based on research done by the Philippine Rice Research Institute, every Filipino is wasting an average of 2 tablespoons of rice per day, which totals to 3.3 kg per annum. And with a 100-million population, it adds up to 330,000 MT wastage per year. This translates to a cost of ₱27 Million per day or ₱10 Billion a year.

As of December 31, 2015, a total of **647,717** strong Food Guardian Volunteers are helping in ensuring that rice is available, accessible and visible in public markets, and is safe to eat by consumers.

